



OFFICIAL APPLICATION GUIDELINES

H2 Twin Cities 2023

July 2023

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1. Background

H2 Twin Cities is an initiative under the Clean Energy Ministerial (CEM) Hydrogen Initiative to incentivize global partnerships and enhance collaboration, coordination, and information exchange between cities in different countries to accelerate hydrogen deployments and user acceptance. Through an online platform and community outreach, the initiative will share lessons learned and best practices, showcase partner cities, and increase awareness of hydrogen and fuel cell technologies worldwide. Priorities include energy and environmental justice, social equity, and enabling concrete impact through fostering market adoption, scaling up hydrogen technologies, providing training and outreach resources, and achieving emissions reductions. This document summarizes the application guidelines for the H2 Twin Cities 2023 initiative.

2. Introduction

Today, there are very limited regions in the world where clean hydrogen and fuel cell technologies are being deployed at scale. As clusters¹ of hydrogen production and end-use applications at scale start to develop worldwide, sharing best practices and lessons learned can help *accelerate progress and adoption*. Encouraging partnerships between cities across different continents who are at the forefront of hydrogen deployment can help build strong ties and a community of practice for leaders and implementers from cities, industry, government, and a broad group of stakeholders.

In addition to communities who are already front-runners in hydrogen deployments, an increasing number of regions, particularly cities that have committed to meeting climate goals, are interested in using hydrogen and fuel cell technologies but lack the resources and experience to realize these deployments. Pairing these relatively inexperienced cities with cities more advanced in hydrogen and fuel cell deployments can capitalize on common interests, build awareness, help accelerate deployments, and showcase success stories. The H2 Twin Cities initiative is a coordinated and targeted effort that addresses unique challenges of hydrogen, such as safety, permitting, and end-user acceptance, and bridges activities across different regions of the world where hydrogen and fuel cell technologies have the potential for energy, environmental, and economic benefit.

The goal of the H2 Twin Cities 2023 initiative is to establish Mentor-Mentee pairings to enable a wider dispersion of information and facilitate the relationships needed to establish global hydrogen infrastructure and technology adoption.

¹ For example, the European Commission and Mission Innovation's Clean Hydrogen Mission has a Hydrogen Valleys initiative to promote the development of clusters or hubs of large scale production, infrastructure, and end use of hydrogen technologies.

3. Application Categories

H2 Twin Cities 2023 initiative entrants can apply under the following category.

Mentor-Mentee Cities

Mentor-Mentee Cities are pairings of cities from different countries, with strong preference for cities on different continents, that are at *significantly different levels* of hydrogen implementation. One city would be considered the Mentor city and would share lessons learned and best practices with the Mentee city, which is committed to future deployment of hydrogen technologies and addressing challenges of adoption. Both Mentor and Mentee cities would self-assemble and submit a joint application. This “twinning” of Mentor and Mentee cities would allow for an immediate benefit to the Mentee city. The inclusion of disadvantaged communities, diversity, equity, and engagement across a broad group of stakeholders will be considered highly favorable in the selection/scoring process. Participation from emerging economies is encouraged.

If additional cities are interested, up to two additional cities may collaborate with the two lead partner cities.

4. Duration of H2 Twin Cities Relationship/ Designation

It is anticipated that cities will partner for a minimum of five years. Once the H2 Twin Cities designation is conferred, the partner cities may retain a long-term relationship and may also partner with additional cities, pending availability of resources.

5. H2 Twin Cities Goals and Examples of Activities

The following list provides examples of goals and activities that may be of interest under the H2 Twin Cities initiative. These are not exhaustive and additional examples may be proposed in the application. Innovative approaches to foster collaboration and inclusion and accelerate concrete progress are highly encouraged.

- Develop municipal partnerships between cities, deploying a critical mass of hydrogen and fuel cell technologies, with concrete plans for accelerating deployment and addressing specific barriers such as codes, standards, and community acceptance.

- Provide information-sharing resources on lessons learned and best practices (e.g., online reports and tools) to showcase cities that are achieving hydrogen deployments at scale.
- Stimulate communities, city officials, and relevant deployment-focused stakeholders to creatively learn, work, and solve problems together through reciprocal educational, municipal, business, professional, and technical exchanges and projects. Examples include best practices in streamlined permitting and community acceptance such as through tutorials and webinars.
- Create and share business cases and fact sheets on mechanisms such as financing and developing a value proposition for hydrogen production technologies and end uses across applications and sectors (e.g., bus fleets, hospitals, trucks, industry, energy storage, resiliency).
- Propose personnel exchanges for specific groups, such as students, professors/teachers, code officials, transit agency representatives, labor union representatives, hydrogen producers and end users, and other relevant stakeholders, to better understand options for accelerating deployment and adoption.
- Develop curricula and training tools and incorporate hydrogen and fuel cell technologies into other energy and environmental planning resources.
- Provide concrete mechanisms and tools to encourage participation of disadvantaged communities and opportunities for environmental justice (e.g., air quality improvements, jobs, and engagement). For instance, specific plans for pairing displaced workers from a decommissioned coal plant with new hydrogen construction and/or maintenance/manufacturing projects may be of interest.

6. Criteria for Selection

The following are general criteria for selection. Refer to the Appendix for detailed scoring criteria of how applications will be evaluated.

APPLICANTS

- Two cities² must apply as *lead partner cities* (“the applicant”), with one designated as the Mentor city and one as the Mentee city. However, if additional cities are interested, up to two additional cities may collaborate with the two lead partner cities. Additional cities must clearly identify themselves with the mentor or mentee designation, depending on their role in the application. The proposal must contain concrete examples that include both existing and planned deployments of hydrogen and fuel cell technologies, or specific sectors in which hydrogen may play a role (e.g., public transportation, local steel industry). To encourage global partnership and avoid pairing of adjacent cities that may already have initiatives or opportunities, the intent is to partner two cities on different continents.³
- It is envisioned that the applicant will include a team of partners in the program. In addition to the cities themselves, a regional association/coalition, hydrogen producers, end users, and other organizations, such as transit agencies or universities/schools, could be part of the team.

PROGRAMMATIC CONSIDERATIONS

- A holistic approach is encouraged to enable large-scale regional production, transport, storage, and utilization of hydrogen, minimizing carbon and other emissions across the value chain, with considerations to impacted (positively and negatively) communities.
- Opportunities for public engagement and visibility are also encouraged through real-world everyday exposure—such as through buses, trains, other vehicles, stationary fuel cells, backup power.
- Engagement of diverse stakeholders, particularly with emphasis on energy/environmental justice, equity, and inclusion, are strongly encouraged. Consideration of the role of hydrogen in an intersectional approach to community development and impact will create a stronger case in the application.

WORK PLAN AND SCOPE

- Specific examples with sufficient detail to gauge interest and commitment should be provided.

² The term city includes municipality, town, or county. However, the focus is not on entire regions (or entire states) to avoid duplication with Mission Innovation’s/the European Commission’s Hydrogen Valley initiative.

³ While cities from different countries on the same continent may apply, strong preference will be given to cities on different continents.

- Developing metrics for success and demonstrating the ability to meet specific goals would be of value in the application process.

RESOURCES AND CAPABILITIES

- Matching funds/cost share by applicants (e.g., cities, states, and the private sector) is encouraged. However, it is understood that mentee cities or disadvantaged communities/developing countries may not have sufficient resources available.
- Dedicated time commitments by city officials, hydrogen producers, end users, and other stakeholders should be clearly noted.
- Member cities/communities are required to provide a letter of support from the city official (e.g., mayor's office/equivalent). Additional letters of support from hydrogen and fuel cell developers and relevant end users (e.g., transit agencies) are encouraged, but optional, to demonstrate other potential support in future deployment.
- Diversity, equity and inclusion, and environmental justice considerations:
 - Participation of under-represented populations or disadvantaged communities is highly encouraged.
 - Consideration of training, jobs, and outreach and engagement across diverse groups is also strongly encouraged.

Eligibility

Any city in any country that has a demonstrated commitment to advancing hydrogen and fuel cell technology is eligible. For example, the country may have a hydrogen roadmap, policies to advance hydrogen, and/or resources to support the advancement of hydrogen technologies. Participation by Clean Energy Ministerial (CEM) member countries is encouraged. Cities or regions in CEM member countries are strongly encouraged to reach out to and pair with potential mentee cities regardless of whether the country where those mentee cities are located is a CEM member. Strong preference will be given to pairing of cities on different continents to avoid duplication with other programs and partnerships of adjacent countries that may already have collaboration mechanisms.

Terms and Conditions for Award

Applicants must commit to a minimum period of 5 years, over which they will build their relationship and develop and demonstrate metrics for success. They will be expected to present annually to the CEM H2 initiative and other partnerships and keep an up-to-date workplan on their activities.

The intent is for two cities to apply under the mentor-mentee designation as ***lead partner cities***. However, if additional cities are interested, up to two additional cities may collaborate with the two lead partner

cities, as long as one city in the partnership is designated a mentee participant. Funding and/or in-kind support is subject to availability if there are more than two cities.

It is anticipated that CEM will hold one H2 Twin Cities competition annually, subject to availability of resources and value of the program. Once the partner cities are selected for award, they will negotiate the final terms and conditions.

Funding

Selected partner cities may receive support, either in the form of a fixed amount of money or in-kind support, which may, for example, consist of technical assistance or the assignment of a third party that will support execution of the work scope. In cases where an individual Ministry is able to provide funding, the amount of funds per city will depend on the number of awardees, the scope of work, and the budget processes and procurement rules within each Ministry. Note that the funding is not for demonstration or deployment of technologies, which typically entails at least several hundred thousand USD. The funds (or in-kind support) for the H2 Twin Cities initiative will be focused on enabling activities such as fostering collaboration, information exchange, outreach and awareness, facilitating and encouraging diversity, equity, inclusion, etc. Therefore, the amount for the selected mentor-mentee city partnership could range from approximately \$10,000 USD to \$100,000 USD, subject to individual country Ministry funding availability and budget appropriations processes. Each selected mentor-mentee city pairing may seek funding from its respective country Ministries (or delegate organizations) or other sources. The decision on the type of support to be provided for selected mentor-mentee city pairing(s) (fixed amount of money vs. in-kind support) is dependent on the individual country Ministries.

The applicants may state the entity to receive the funding; it may be the city itself or a third-party organization (to be specified) such as but not limited to a regional association/coalition, a non-profit entity, or consulting organization that will be responsible for execution of the work scope. The applicants may also provide funding recipient information subsequent to selection. Additional funds may become available depending on the individual countries engaged as sponsors. Depending on the individual country Ministries and workflow arrangement, the city designated as the "mentee" in the partnership may receive funding or in-kind support through the city with the "mentor" designation.

7. Application Process

The application period will run from July 19, 2023, through October 19, 2023. All application information must be submitted through the HeroX platform at <https://www.herox.com/h2twincities2023>.

One application must be submitted by all parties (jointly) who have agreed to the terms and intent of the H2 Twin Cities initiative. A single city submitting an application cannot be judged without a partner city.

To facilitate pairing, H2 Twin Cities is compiling a "teaming partner list". This list allows cities/regions to express their interest to potential applicants and to explore potential partnerships. Please see section 9 of the guidelines for more information.

The application package consists of the following:

- **Online Application Form and Project Narrative**

- Online Application Form—Applicants must create an account on the HeroX platform at <https://www.herox.com/h2twincities2023> and complete the online submission form, which is outlined in section 8.
- Project Narrative—Applicants must upload a written narrative of the proposed project activities, goals, budget, and timeline that is no more than 10 pages in length. Please include the following in the narrative:
 - Detailed plan and budget for how the cities would use funds to work toward competition goals, including metrics for success and regular coordination plans.
 - Timeline for utilization of funding.
 - Detailed timeline for carbon neutrality.

- **Letter(s) of Commitment**

The applicants must provide a letter of commitment signed by the relevant mayors or similar high ranking city officials committing to the terms and intent of the H2 Twin Cities program. Additional letters of commitment such as from hydrogen producers, end users, transit agencies, environmental justice or social equity organizations, etc., may also be submitted and are encouraged but not required. Please submit all letters in a single combined PDF.

- **Optional (encouraged): A short video introducing the applicant cities and their cooperation plan**

The applicants are encouraged to submit a 2-minute (maximum) video that introduces the cities, their current and planned hydrogen-related activities, and their twin-cities cooperation plan. The videos may be showcased on the teaming page and various social media platforms. Please use this file request link to upload your video to the H2 Twin Cities Box folder:

<https://nrel.app.box.com/f/691f7c80b3be4abdbdcb010c46556578>. If you have any issues with the file upload or need to request an alternate file delivery method, please email us at h2twincities@nrel.gov.

8. Mentor-Mentee Application

The application package should be submitted by the city pair pursuing recognition and award under the H2 Twin Cities program. Only one application should be submitted between the cities.

General City Information

1. City 1:
 - a. Country:
 - b. Lead Representative
 - i. Name:
 - ii. Title:
 - iii. Mailing Address:
 - iv. Email Address:
 - v. Phone Number:
 - c. Population of city⁴:
 - d. Designation (Mentor/Mentee):
2. City 2:
 - a. Country:
 - b. Lead Representative
 - i. Name:
 - ii. Title:
 - iii. Mailing Address:
 - iv. Email Address:
 - v. Phone Number:
 - c. Population of city⁵:
 - d. Designation (Mentor/Mentee):

⁴ Please specify definition (i.e., metro or including suburb regions)

⁵ Please specify definition (i.e., metro or including suburb regions)

3. Summary Statement:

This section should focus on the areas of mutual interest, the compelling rationale for the partnership, the proposed activities, and outcomes, including measurable results and metrics that define success. Please see Criteria section and Example Goals and Activities section.

4. What sectors are you most interested in? Prioritize by inserting a numerical value from 1 to 4 (or 5) with 1 being the highest priority.

- a. Transportation (vehicles [e.g., buses, trucks], rail, maritime, aviation, other)
- b. Industrial (e.g., steel, ammonia, cement, renewable/synthetic fuels, other)
- c. Electric grid integration (e.g., energy storage, power generation, blending, other)
- d. Workforce development and equity/energy and environmental justice, diversity, and inclusion (e.g., stakeholder engagement, outreach and information development, value proposition, personnel exchanges, other)
- e. Other—please specify _____

General H2 Sector Background Information

HYDROGEN PRODUCTION

- 5. How much hydrogen is currently produced in each city and what are your plans for increasing hydrogen production within the next five years? State which companies/organizations are involved/plan to be involved.
- 6. What energy resources/feedstocks are present locally that could be used to produce hydrogen today? Which resources/feedstocks do you plan to focus on within the next five years?

HYDROGEN INFRASTRUCTURE

- 7. What existing hydrogen infrastructure is present in each city and in which areas will you increase deployment in the next five years? Examples include but are not limited to refueling stations, hydrogen production facilities (e.g., electrolyzers), hydrogen pipelines, large-scale hydrogen storage (e.g., underground caverns, liquid storage), hydrogen liquefaction plants, hydrogen distribution trucks, or other (please specify).

HYDROGEN END USE

- 8. What sectors currently or potentially consume hydrogen in each city and what are plans for increased deployments/consumption? Transportation, industry, power generation and energy storage, including hydrogen blending, or other (please specify).

Diversity, Equity and Inclusion, and Environmental Justice Considerations

9. How will each city show commitment to diversity, equity, inclusion, and environmental justice (e.g., providing jobs or engagement in disadvantaged or economically distressed communities, resiliency and pollution reduction)?
10. Job opportunities: Do your cities have a projection for increased job opportunities related to hydrogen and how do you plan to provide training or best practices, particularly to disadvantaged communities and other minorities?

Work Plan and Scope

Applicants must upload a written narrative of the proposed project activities, goals, budget, and timeline that is no more than 10 pages in length.

11. Please include the following in the narrative:
 - a. Detailed plan and budget for how the cities would use funds to work toward competition goals, including metrics for success and regular coordination plans.
 - b. Timeline for utilization of funding.
 - c. Detailed timeline for carbon neutrality.

9. Teaming Partner List

H2 Twin Cities is compiling a teaming partner list to facilitate the formation of new project teams for the H2 Twin Cities 2023 application round. The list allows city representatives or organizations who can work on behalf of a city to express their interest and to explore potential partnerships between cities across different continents.

The teaming partner list is only provided to facilitate identification of potential partner cities and will not be used to actively pair applicants. Organization and submittal of an application is self-directed by the cities, or their representatives, and the application must be completed in pairs, at a minimum. Applicants are encouraged to pair across countries and continents.

How do I add myself to the Teaming Partner List?

Any organization that would like to be included on this list should submit the following information in Excel format to h2twincities@nrel.gov with the subject line "Teaming Partner Information":

- Region/city and country represented
- Designation (mentor/mentee)
- Organization name
- Contact name
- Contact email address (phone, address optional)
- Sector(s)/area(s) you would like to focus on
 - Transportation (vehicles [e.g., buses, trucks], rail, maritime, aviation, other)
 - Industrial (e.g., steel, ammonia, cement, renewable/synthetic fuels, other)
 - Electric grid integration (e.g., energy storage, power generation, blending, other)
 - Workforce development and equity/energy and environmental justice, diversity, and inclusion (e.g., stakeholder engagement, outreach and information development, value proposition, personnel exchanges, other)
 - Other—please specify.
- Brief description of hydrogen sector background, interest, and activities.

By submitting a request to be included on the Teaming Partner List, the requesting organization consents to the publication of the above-referenced information. By enabling and publishing the Teaming Partner List, H2 Twin Cities is not endorsing, sponsoring, or otherwise evaluating the qualifications of the individuals and organizations that are self-identifying themselves for placement on this Teaming Partner List.

How do I find potential partners on a Teaming Partner List?

Access the Teaming Partner List from the Partnering tab on the HeroX platform:

<https://www.herox.com/h2twincities2023/253-partnering>. This list will be updated approximately once a week during the open application period.

For more information or questions please contact h2twincities@nrel.gov.